

**2024 RESERVE AND RESERVE FUND PROJECTIONS**

ACCT #	DESCRIPTION	2020 Opening Balance	2021 Opening Balance	2022 Opening Balance	2023 Opening Balance	2024 Opening Balance	To/From Revenue Fund	Donations	Federal/Prov. Grants	Interest	From Capital	To Capital	Ending Balance
3005	ADMINISTRATION	60,306.50	80,306.50	100,306.50	120,306.50	117,991.52	20,000.00	0.00	0.00	0.00	0.00	-20,000.00	117,991.52
3027	AIRPORT	84,668.37	86,668.37	88,668.37	90,668.37	90,668.37	0.00	0.00	0.00	0.00	0.00	0.00	90,668.37
3120	ARENA	238,638.05	323,843.27	323,843.27	323,843.27	323,843.27	0.00	0.00	0.00	0.00	0.00	0.00	323,843.27
3147	ARENA GENERATOR	40,000.00	175,000.00	175,000.00	157,177.97	146,710.54	0.00	0.00	0.00	0.00	0.00	-146,710.00	0.54
3010	BUILDING DEPARTMENT	328,810.76	451,789.08	671,309.37	803,993.05	861,031.98	-107,200.00	0.00	0.00	0.00	0.00	-60,000.00	693,831.98
3140	BY-LAW ENFORCEMENT	11,630.00	11,630.00	57,015.40	62,365.84	83,683.45	0.00	0.00	0.00	0.00	0.00	-60,000.00	23,683.45
3030	CAMPGROUND	134,671.59	140,205.70	186,541.46	208,001.29	268,145.04	4,250.00	0.00	0.00	0.00	0.00	0.00	272,395.04
3000	CEMETERY	120,920.15	122,185.38	122,917.61	101,462.15	111,273.37	0.00	0.00	0.00	0.00	0.00	-50,000.00	61,273.37
3135	DUNK'S BAY CEMETERY	6,781.05	6,852.00	6,893.06	7,028.92	7,391.43	0.00	0.00	0.00	0.00	0.00	0.00	7,391.43
3118	FACILITIES	176,696.32	213,413.93	399,876.66	492,262.89	656,762.89	249,500.00	0.00	0.00	0.00	0.00	-489,100.00	417,162.89
3039	FIRE DEPARTMENT	592,441.14	660,652.10	674,589.26	730,605.44	204,742.00	0.00	0.00	0.00	0.00	0.00	-204,742.00	0.00
3040	FIRE DEPT-DONATIONS	1,065.00	1,065.00	1,065.00	1,065.00	1,065.00	0.00	0.00	0.00	0.00	0.00	0.00	1,065.00
3129	FIRE ASSOCIATION	1,090.00	1,300.00	1,300.00	1,300.00	1,300.00	0.00	0.00	0.00	0.00	0.00	0.00	1,300.00
3032	LION'S HEAD MARINA	155,389.87	182,365.37	172,009.75	189,944.08	236,117.63	86,100.00	0.00	0.00	0.00	0.00	0.00	322,217.63
3041	PARKS	66,910.18	75,764.59	86,264.59	96,264.59	106,264.59	0.00	0.00	0.00	0.00	0.00	0.00	106,264.59
3125	ROTARY HALL	50,000.00	90,000.00	90,000.00	90,000.00	90,000.00	0.00	0.00	0.00	0.00	0.00	0.00	90,000.00
3024	TOB CC KITCHEN	78,500.00	93,500.00	108,500.00	108,500.00	108,500.00	0.00	0.00	0.00	0.00	0.00	0.00	108,500.00
3025	TOBERMORY HARBOUR	115,926.60	105,371.11	104,053.26	10,224.75	13,687.51	0.00	0.00	0.00	0.00	0.00	0.00	13,687.51
	<b>FACILITIES - DEPTS</b>	<b>2,264,445.58</b>	<b>2,821,912.40</b>	<b>3,370,153.56</b>	<b>3,595,014.11</b>	<b>3,429,178.59</b>	<b>252,650.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>-1,030,552.00</b>	<b>2,651,276.59</b>
3038	PUBLIC WORKS	1,675,247.01	2,266,109.14	2,682,973.98	2,792,008.08	3,197,292.99	20,000.00	0.00	0.00	0.00	0.00	-1,307,100.00	1,910,192.99
3130	BRIDGE CONSTRUCTION	250,000.00	550,000.00	550,000.00	550,000.00	550,000.00	0.00	0.00	0.00	0.00	0.00	-200,000.00	350,000.00
3131	ISTHMUS BAY ROAD	320,000.00	322,500.00	322,500.00	104,394.21	71,894.21	0.00	0.00	0.00	0.00	0.00	-72,000.00	-105.79
3132	NORTH SHORE ROAD	160,000.00	160,000.00	160,000.00	143,222.05	124,767.88	0.00	0.00	0.00	0.00	0.00	-50,000.00	74,767.88
3145	STREETLIGHTS	0.00	20,000.00	20,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	<b>PUBLIC WORKS</b>	<b>2,405,247.01</b>	<b>3,318,609.14</b>	<b>3,735,473.98</b>	<b>3,589,624.34</b>	<b>3,943,955.08</b>	<b>20,000.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>-1,629,100.00</b>	<b>2,334,855.08</b>
3021	TOBERMORY SEWER	923,219.23	968,351.64	1,045,109.69	1,081,893.86	1,010,628.29	43,900.00	0.00	0.00	0.00	0.00	-687,500.00	367,028.29
3160	LAKEWOOD SEWER	254,877.64	266,073.68	276,064.43	288,335.14	310,729.29	0.00	0.00	0.00	0.00	0.00	0.00	310,729.29
3037	LION'S HEAD WATER	310,797.10	368,339.55	429,591.05	435,648.35	353,997.71	11,200.00	0.00	0.00	0.00	0.00	-170,050.00	195,147.71
3050	WATER SYSTEMS	0.00	20,000.00	120,000.00	220,000.00	320,000.00	100,000.00	0.00	0.00	0.00	0.00	0.00	420,000.00
	<b>SEWER &amp; WATER</b>	<b>1,488,893.97</b>	<b>1,622,764.87</b>	<b>1,870,765.17</b>	<b>2,025,877.35</b>	<b>1,995,355.29</b>	<b>155,100.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>-857,550.00</b>	<b>1,292,905.29</b>
3150	LANDFILL - CLOSURE	436,803.34	462,298.50	486,047.42	516,605.16	564,078.07	21,000.00	0.00	0.00	0.00	0.00	0.00	585,078.07
3002	LANDFILL UPGRADES	57,775.29	57,775.29	57,775.29	57,775.29	57,775.29	0.00	0.00	0.00	0.00	0.00	-10,000.00	47,775.29
	<b>WASTE MANAGEMENT</b>	<b>494,578.63</b>	<b>520,073.79</b>	<b>543,822.71</b>	<b>574,380.45</b>	<b>621,853.36</b>	<b>21,000.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>-10,000.00</b>	<b>632,853.36</b>
3029	PARKS TRUCK	0.00	10,000.00	15,000.00	20,000.00	25,000.00	0.00	0.00	0.00	0.00	0.00	0.00	25,000.00
3102	ARENA OLYMPIA	37,500.00	40,000.00	40,000.00	40,000.00	40,000.00	0.00	0.00	0.00	0.00	0.00	0.00	40,000.00
3116	ROADS TRACTOR	50,000.00	50,000.00	8,000.00	58,000.00	108,000.00	0.00	0.00	0.00	0.00	0.00	0.00	108,000.00
3142	ROADS TRUCK-TANDEM	0.00	50,000.00	150,000.00	245,000.00	245,000.00	0.00	0.00	0.00	0.00	0.00	-195,000.00	50,000.00
3143	ROADS EXCAVATOR	0.00	50,000.00	100,000.00	150,000.00	200,000.00	0.00	0.00	0.00	0.00	0.00	-200,000.00	0.00
3142	BY-LAW VEHICLE	0.00	25,000.00	0.00	0.00	0.00	1,000.00	0.00	0.00	0.00	0.00	0.00	1,000.00
3123	COMPACTOR	79,257.96	79,257.96	79,257.96	79,257.96	79,257.96	18,000.00	0.00	0.00	0.00	0.00	0.00	97,257.96
	<b>FLEET</b>	<b>166,757.96</b>	<b>304,257.96</b>	<b>392,257.96</b>	<b>592,257.96</b>	<b>697,257.96</b>	<b>19,000.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>-395,000.00</b>	<b>321,257.96</b>

ACCT #	DESCRIPTION	2020 Opening Balance	2021 Opening Balance	2022 Opening Balance	2023 Opening Balance	2024 Opening Balance	To/From Revenue Fund	Donations	Federal/Prov. Grants	Interest	From Capital	To Capital	Ending Balance
3119	ASSET MANAGEMENT	10,517.70	10,517.70	10,517.70	10,517.70	10,517.70	0.00	0.00	0.00	0.00	0.00	0.00	10,517.70
3051	CAPITAL PROJECTS	1,249,823.91	1,671,308.85	2,185,707.88	2,986,900.66	3,681,220.16	121,230.00	0.00	0.00	0.00	0.00	-1,495,524.00	2,306,926.16
3141	COVID-19	0.00	100,000.00	100,000.00	100,000.00	100,000.00	0.00	0.00	0.00	0.00	0.00	0.00	100,000.00
3090	DR. RECRUITMENT	0.00	25,000.00	0.00	25,000.00	25,000.00	0.00	0.00	0.00	0.00	0.00	0.00	25,000.00
3088	ELECTION 2022	18,248.15	23,248.15	28,248.15	1,459.05	9,459.05	8,000.00	0.00	0.00	0.00	0.00	0.00	17,459.05
3108	IN-LIEU OF PARKING	36,339.28	36,719.51	36,939.56	37,667.60	39,610.24	0.00	0.00	0.00	0.00	0.00	0.00	39,610.24
3114	LAND SALES	234,911.00	234,911.00	254,198.90	260,568.84	292,029.01	5,000.00	0.00	0.00	0.00	0.00	0.00	297,029.01
3138	MODERNIZATION	631,428.00	462,462.12	283,424.73	127,788.40	21,034.08	0.00	0.00	0.00	0.00	0.00	-14,000.00	7,034.08
3080	STREETSCAPING	91,743.95	101,743.95	101,743.95	101,743.95	101,743.95	0.00	0.00	0.00	0.00	0.00	0.00	101,743.95
3084	SOURCE WATER PROTECT	67,500.00	67,500.00	67,500.00	67,500.00	67,500.00	0.00	0.00	0.00	0.00	0.00	0.00	67,500.00
3096	TAX SALE PROCEEDS	320,912.96	320,912.96	320,912.96	320,912.96	335,216.43	0.00	0.00	0.00	0.00	0.00	0.00	335,216.43
3053	TAX STABILIZATION	45,000.00	45,000.00	95,000.00	145,000.00	145,000.00	50,000.00	0.00	0.00	0.00	0.00	0.00	195,000.00
3134	NORTH PARKING	179,493.54	289,493.54	386,933.70	613,067.49	790,264.21	56,300.00	0.00	0.00	0.00	0.00	-278,000.00	568,564.21
3151	SOUTH PARKING	0.00	0.00	79,405.36	166,926.08	229,499.58	30,000.00	0.00	0.00	0.00	0.00	-5,000.00	254,499.58
3153	MAT TAX RESERVE	0.00	0.00	0.00	121,640.07	230,637.32	75,000.00	0.00	0.00	0.00	0.00	-47,500.00	258,137.32
3160	STA RESERVE	0.00	0.00	0.00	0.00	124,237.39	81,500.00	0.00	0.00	0.00	0.00	0.00	205,737.39
3161	OCIF WATER RESERVE	0.00	0.00	0.00	174,489.61	167,178.14	0.00	0.00	0.00	0.00	0.00	-37,000.00	130,178.14
3157	PARKING METER REPLACEMENT	0.00	0.00	0.00	17,600.00	35,200.00	14,000.00	0.00	0.00	0.00	0.00	0.00	49,200.00
3050	WORKING CAPITAL	921,164.54	921,164.54	921,164.54	921,164.54	921,164.54	0.00	0.00	0.00	0.00	0.00	0.00	921,164.54
	<b>OTHER</b>	<b>3,807,083.03</b>	<b>4,309,982.32</b>	<b>4,871,697.43</b>	<b>6,199,946.95</b>	<b>7,326,511.80</b>	<b>441,030.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>-1,877,024.00</b>	<b>5,890,517.80</b>
3148	CHICHEMAUN	18,597.18	18,962.47	19,076.56	14,929.98	24,795.46	0.00	0.00	0.00	0.00	0.00	0.00	24,795.46
3141	DOCTOR'S CENTRE	89,914.33	104,443.64	163,117.71	230,672.80	65,090.36	0.00	0.00	0.00	0.00	0.00	0.00	65,090.36
3122	HARBORSIDE DONATIONS	4,804.00	4,804.00	4,804.00	1,804.00	1,804.00	0.00	0.00	0.00	0.00	0.00	0.00	1,804.00
3160	HYPERBARIC CHAMBER	8,568.13	14,709.77	38,491.68	56,515.61	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
3121	SNOWMOBILE CLUB	2,495.92	2,495.92	2,495.92	2,495.92	2,495.92	0.00	0.00	0.00	0.00	0.00	0.00	2,495.92
	<b>COMMUNITY GROUPS</b>	<b>124,379.56</b>	<b>145,415.80</b>	<b>227,985.87</b>	<b>306,418.31</b>	<b>94,185.74</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>94,185.74</b>
3102	PARK RESERVE FUND	49,500.13	58,708.57	83,551.49	116,722.80	132,486.93	5,000.00	0.00	0.00	0.00	0.00	0.00	137,486.93
3094	FEDERAL GAS TAX	131,556.99	133,868.51	264,230.54	47,299.37	6,633.17	0.00	0.00	0.00	0.00	0.00	0.00	6,633.17
	<b>OBLIGATORY RESERVES</b>	<b>181,057.12</b>	<b>192,577.08</b>	<b>347,782.03</b>	<b>164,022.17</b>	<b>139,120.10</b>	<b>5,000.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>144,120.10</b>
<b>TOTALS</b>						<b>18,247,417.92</b>	<b>913,780.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>-5,799,226.00</b>	<b>13,361,971.92</b>
3100	LOT LEVY	20,699.82	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
3135	MAIN ST REVITALIZE	32,093.51	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
3139	CS MANAGER	30,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	<b>CLOSED RESERVES</b>	<b>82,793.33</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
		<b>11,015,236.19</b>	<b>13,235,593.36</b>	<b>15,359,938.71</b>	<b>17,047,541.64</b>	<b>18,247,417.92</b>	<b>913,780.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>-5,799,226.00</b>	<b>13,361,971.92</b>