

## 2021 RESERVE AND RESERVE FUND PROJECTIONS

ACCT #	DESCRIPTION	2017 Opening Balance	2018 Opening Balance	2019 Opening Balance	2020 Opening Balance	2021 Opening Balance	To/From Revenue Fund	Donations	Federal/Prov. Grants	Interest	From Capital	To Capital
3005	ADMINISTRATION	61,725	52,361	20,932	60,307	80,307	20,000	0	0	0	0	0
3027	AIRPORT	69,668	69,668	79,668	84,668	86,668	2,000	0	0	0	0	0
3120	ARENA	119,590	139,590	159,590	238,638	323,843	0	0	0	0	0	0
3147	ARENA GENERATOR	0	0	0	40,000	175,000	0	0	0	0	0	-175,000
3010	BUILDING DEPARTMENT	106,728	101,557	228,063	328,811	451,789	-55,000	0	0	0	0	0
3140	BY-LAW ENFORCEMENT	0	0	0	11,630	11,630	0	0	0	0	0	0
3030	CAMPGROUND	139,275	131,093	139,266	134,672	140,206	0	0	0	0	0	-28,800
3000	CEMETERY	114,593	114,875	118,535	120,920	122,185	0	0	0	0	0	0
3135	DUNK'S BAY CEMETERY	6,470	6,535	6,646	6,781	6,852	0	0	0	0	0	0
3118	FACILITIES	40,200	40,200	74,700	173,880	213,414	185,300	0	0	0	0	0
3039	FIRE DEPARTMENT	279,840	377,042	465,729	592,441	606,650	2,850	0	0	0	0	-25,000
3040	FIRE DEPT-DONATIONS	0	1,065	1,065	1,065	1,065	0	0	0	0	0	0
3129	FIRE ASSOCIATION	1,335	375	490	1,090	1,300	0	0	0	0	0	0
3032	LION'S HEAD MARINA	56,664	88,334	106,103	155,390	182,365	0	0	0	0	0	-65,150
3041	PARKS	50,000	60,000	70,000	65,955	75,765	10,000	0	0	0	0	0
3125	ROTARY HALL	10,000	10,000	10,000	50,000	90,000	0	0	0	0	0	0
3024	TOB CC KITCHEN	20,000	40,000	60,000	78,500	93,500	0	0	0	0	0	0
3025	TOBERMORY HARBOUR	37,061	71,917	44,077	115,927	105,371	0	0	0	0	0	-50,000
	<b>FACILITIES - DEPTS</b>	<b>1,113,150</b>	<b>1,304,613</b>	<b>1,584,865</b>	<b>2,260,674</b>	<b>2,767,910</b>	<b>165,150</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-343,950</b>
3038	PUBLIC WORKS	669,350	911,074	1,355,798	1,675,247	2,287,462	0	0	0	0	0	-358,800
3130	BRIDGE CONSTRUCTION	150,000	150,000	200,000	250,000	550,000	0	0	0	0	0	-500,000
3131	ISTHMUS BAY ROAD	120,000	220,000	320,000	320,000	322,500	0	0	0	0	0	-181,200
3132	NORTH SHORE ROAD	120,000	140,000	160,000	160,000	160,000	0	0	0	0	0	0
3145	STREETLIGHTS	0	0	0	0	20,000	0	0	0	0	0	-20,000
	<b>PUBLIC WORKS</b>	<b>1,059,350</b>	<b>1,421,074</b>	<b>2,035,798</b>	<b>2,405,247</b>	<b>3,339,962</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-1,060,000</b>
3021	TOBERMORY SEWER	735,931	803,352	849,595	923,219	968,352	37,100	0	0	0	0	0
3160	LAKEWOOD SEWER	210,157	224,928	239,726	254,878	266,074	4,976	0	0	0	0	0
3037	LION'S HEAD WATER	252,085	290,135	320,319	310,797	368,340	0	0	0	0	0	-29,525
3050	WATER SYSTEMS	0	0	0	0	20,000	100,000	0	0	0	0	0
	<b>SEWER &amp; WATER</b>	<b>1,198,173</b>	<b>1,318,415</b>	<b>1,409,640</b>	<b>1,488,894</b>	<b>1,622,765</b>	<b>142,076</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-29,525</b>
3150	LANDFILL - CLOSURE	354,523	377,702	407,690	436,803	462,299	21,000	0	0	0	0	0
3002	LANDFILL UPGRADES	57,775	57,775	57,775	57,775	57,775	0	0	0	0	0	0
	<b>WASTE MANAGEMENT</b>	<b>412,298</b>	<b>435,477</b>	<b>465,465</b>	<b>494,579</b>	<b>520,074</b>	<b>21,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
3029	PARKS TRUCK	37,500	0	0	0	10,000	5,000	0	0	0	0	0
3102	ARENA OLYMPIA	30,000	32,500	35,000	37,500	40,000	0	0	0	0	0	0
3116	ROADS TRACTOR	0	50,000	50,000	50,000	50,000	0	0	0	0	0	0
3142	ROADS TRUCK-TANDEM	0	0	0	0	50,000	100,000	0	0	0	0	0
3143	ROADS EXCAVATOR	0	0	0	0	50,000	50,000	0	0	0	0	0
3142	BY-LAW VEHICLE	0	0	0	0	25,000	0	0	0	0	0	-25,000
3123	COMPACTOR	79,258	79,258	79,258	79,258	79,258	0	0	0	0	0	0
	<b>FLEET</b>	<b>146,758</b>	<b>161,758</b>	<b>164,258</b>	<b>166,758</b>	<b>304,258</b>	<b>155,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-25,000</b>

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3119	ASSET MANAGEMENT	10,518	10,518	10,518	10,518	10,518	0	0	0	0	0	0
3051	CAPITAL PROJECTS	820,467	332,226	724,777	1,249,824	1,298,890	50,000	0	0	0	0	-237,000
3141	COVID-19	0	0	0	0	483,700	0	0	0	0	0	0
3139	CS MANAGER	0	0	0	30,000	0	0	0	0	0	0	0
3090	DR. RECRUITMENT	0	0	0	0	25,000	0	0	0	0	0	0
3088	ELECTION 2022	26,754	36,754	13,248	18,248	23,248	5,000	0	0	0	0	0
3108	IN-LIEU OF PARKING	26,762	35,041	35,613	36,339	36,720	0	0	0	0	0	0
3114	LAND SALES	84,305	124,305	204,311	234,911	234,911	5,000	0	0	0	0	0
3135	MAIN ST REVITALIZE	0	0	41,188	32,094	0	0	0	0	0	0	0
3138	MODERNIZATION	0	0	0	631,428	516,464	-126,344	0	0	0	0	-92,000
3080	STREETSCAPING	75,744	82,744	89,744	91,744	101,744	0	0	0	0	0	0
3084	SOURCE WATER PROTECT	67,500	67,500	67,500	67,500	67,500	0	0	0	0	0	0
3096	TAX SALE PROCEEDS	131,027	187,201	319,978	320,913	320,913	0	0	0	0	0	0
3053	TAX STABILIZATION	0	0	0	45,000	45,000	50,000	0	0	0	0	0
3134	TOB PAID PARKING	0	0	72,225	179,494	289,494	110,000	0	0	0	0	-150,000
3050	WORKING CAPITAL	921,165	921,165	921,165	921,165	921,165	0	0	0	0	0	0
	<b>OTHER</b>	<b>2,164,241</b>	<b>1,797,452</b>	<b>2,500,266</b>	<b>3,869,177</b>	<b>4,375,266</b>	<b>93,656</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-479,000</b>
3148	CHICHEEMAUN	12,929	13,255	12,763	18,597	18,962	0	0	0	0	0	0
3141	DOCTOR'S CENTRE	89,628	88,905	93,759	89,914	104,444	0	0	0	0	0	0
3122	HARBOURSIDE DONATIONS	4,282	5,457	3,053	4,804	4,804	0	0	0	0	0	0
3160	HYPERBARIC CHAMBER	8,175	8,258	8,397	8,568	14,710	0	0	0	0	0	0
3121	SNOWMOBILE CLUB	411	519	2,519	2,496	2,496	0	0	0	0	0	0
	<b>COMMUNITY GROUPS</b>	<b>115,425</b>	<b>116,393</b>	<b>120,491</b>	<b>124,380</b>	<b>145,416</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
3102	PARK RESERVE FUND	37,326	38,700	48,576	49,500	58,709	5,000	0	0	0	0	0
3094	FEDERAL GAS TAX	2,246	5,725	5,985	131,557	133,869	121,315	0	0	0	0	-120,000
	<b>OBLIGATORY RESERVES</b>	<b>39,572</b>	<b>44,425</b>	<b>54,560</b>	<b>181,057</b>	<b>192,577</b>	<b>126,315</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-120,000</b>
<b>TOTALS</b>							<b>13,268,228</b>	<b>703,197</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-2,057,475</b>

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3130	BIKE PATH	11,522	0	0	0	0	0	0	0	0	0	0
3110	TOBERMORY CLINIC	5,850	5,909	0	0	0	0	0	0	0	0	0
3100	LOT LEVY	19,750	19,949	20,286	20,700	0	0	0	0	0	0	0
3043	ARENA FIXTURES	27,388	27,388	27,388	0	0	0	0	0	0	0	0
3103	ARENA REFRIGERATION	0	5,000	10,000	0	0	0	0	0	0	0	0
3087	TOBERMORY WR BLDG	25,384	25,384	25,384	0	0	0	0	0	0	0	0
3033	LH MARINA PUMPS	1,258	1,258	1,258	0	0	0	0	0	0	0	0
3034	LH MARINA ACCESSIBILITY	5,450	5,450	5,450	0	0	0	0	0	0	0	0
3101	LH MARINA DOCKS	49,424	49,424	49,424	0	0	0	0	0	0	0	0
3083	TOBERMORY CC WATER	3,500	3,500	3,500	0	0	0	0	0	0	0	0
3115	LIBRARIES	47,100	52,600	53,931	0	0	0	0	0	0	0	0
3077	MUSEUM	10,500	10,500	10,500	0	0	0	0	0	0	0	0
3125	MUSEUM DONATION	2,687	2,715	2,760	2,817	0	0	0	0	0	0	0
3059	DOCTOR'S CENTRE LH	8,400	0	9,800	0	0	0	0	0	0	0	0
3055	MUNICIPAL SIGN	1,600	1,600	1,600	0	0	0	0	0	0	0	0
3070	CALL PROCESSOR	2,249	2,249	2,249	0	0	0	0	0	0	0	0
3112	NWMO GRANT MEET PLACE	5,000	5,000	5,000	0	0	0	0	0	0	0	0
3113	HISTORY BOOKS	20,670	12,949	12,949	0	0	0	0	0	0	0	0
3126	RT07	2,576	2,576	2,576	0	0	0	0	0	0	0	0
3128	FERNDALE BALL LIGHTS	0	0	0	0	0	0	0	0	0	0	0
3133	GRADER RESERVE	0	200,000	200,000	0	0	0	0	0	0	0	0
3145	GLEN WARREN PARK	911	920	936	955	0	0	0	0	0	0	0
3092	OMPF MITIGATION	267,090	192,017	0	0	0	0	0	0	0	0	0
3109	POLICE RECONCILIATION	117,531	117,531	0	0	0	0	0	0	0	0	0
CLOSED RESERVES		635,840	743,920	444,992	24,472	0	0	0	0	0	0	0
		6,884,807	7,343,529	8,780,337	11,015,236	13,268,228	703,197	0	0	0	0	-2,057,475

Ending Balance
100,307
88,668
323,843
0
396,789
11,630
111,406
122,185
6,852
398,714
584,500
1,065
1,300
117,215
85,765
90,000
93,500
55,371
<b>2,589,110</b>
1,928,662
50,000
141,300
160,000
0
<b>2,279,962</b>
1,005,452
271,050
338,815
120,000
<b>1,735,316</b>
483,299
57,775
<b>541,074</b>
15,000
40,000
50,000
150,000
100,000
0
79,258
<b>434,258</b>

Ending Balance
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10,518
1,111,890
483,700
0
25,000
28,248
36,720
239,911
0
298,120
101,744
67,500
320,913
95,000
249,494
921,165
3,989,922
18,962
104,444
4,804
14,710
2,496
145,416
63,709
135,184
198,892
11,913,950

